



2022 Financial Highlights

February 6, 2023



Safe Harbor

The Company, from time to time, may discuss forward-looking information. Except for the historical information contained in this release, all forward-looking statements are estimates by the Company's management and are subject to various risks and uncertainties that may cause results to differ from management's current expectations. Such factors include weather conditions, changes in regulatory policy and other risks as detailed from time-to-time in the Company's SEC reports and filings. All forward-looking statements, if any, in this release represent the Company's judgment as of the date of this release.



Supply Chain









Corn Soil Insecticides







XPEDIENT



2022 Performance Target

Gross Profit Margin 38-40%

Full Year 2022 Estimate ~10% ~40%

Operating Expenses OPEX as % of Sales (31-33%) ~ 33%

Interest Expense Similar to 2021 \$3.9M vs \$3.7M

Tax Rate Mid 20% Range (Expected Full Year)TBD

Debt-to-EBITDA Target . . . <1.0X without Acquisitions ~ .7X <2.5X with Acquisitions

*Adjusted EBITDA includes earnings before interest, taxes, depreciation, amortization, non-cash stock compensation and proxy contest activities



Strong Balance Sheet

Strong Balance Sheet (as of 12/31/22)

- Cash Available = \$198 million
- Debt Net of Cash = \$31 million
- Net Leverage* = 0.42

Other Allocation Priorities

- Share Repurchase = \$34 million in 2022 (1,668,892 shares)
 - \$20 million under ASR
 - \$14 million under 10b5-1 plan (\$6 million remain)
 - 28,969,097 fully diluted share count as of 12-31-22
- Increased Cash Dividend 25%

Ample Cash Available for:

- Supporting Organic Growth in SIMPAS, Ultimus and Green Solutions
- Making Accretive Acquisitions
- Funding Growth Oriented R&D

*Net Leverage = (debt net of cash)/LTM adjusted EBITDA



Key Takeaways

Q4 miss due to now resolved supply chain issue; most sales and gross profits to shift to first half 2023

Current Aztec orders are 3-4x higher than our typical Q1 demand

We expect to achieve significant growth and profitability in 2023

Specific earnings targets will be provided on our March call



2023 Tailwinds



Benefit from:

- Anticipated Higher Sales of our Corn Soil Insecticides in 1H 23
- Raw Material Improved Cost and Supply
- Decreased Transportation Cost
- Low Channel Inventory of AMVAC Products
- Greater Market Penetration
- Growth Initiatives Platform
- Global Ag Economy



