

### Roth Capital Investor Conference

Eric Wintemute Chairman / CEO

March 19. 2019



# Safe Harbor Statement

This presentation contains, in addition to historical information, forward-looking statements. Such statements are based on management's current expectations and are subject to a number of uncertainties and risks that could cause actual results to differ materially from those described in the forwardlooking statements. Factors that may cause such a difference include, but are not limited to, those described in the Company's Annual Report, on Form 10-K, and in other SEC filings.



### **American Vanguard Overview**

- Traded on NYSE:AVD - Founded in 1969...currently 650 employees
- Fully integrated operation - Excluding basic R&D
- Business Model: Acquire, develop, manufacture and market a diverse group of specialty agricultural products
  - Mission: Enhance agricultural productivity & safeguard public health worldwide

#### **Growth Focus:**

- Acquire/license proven, branded, niche application products
- Reinvent core products by identifying new opportunities
- License new, active ingredients and product technologies
- Fully exploit significant domestic manufacturing capabilities



#### **Proven Acquisition & Licensing Experience**

Phosdrin Mevinphos (DuPont) 1989	SmartBox System (Dupont) 2000	Ambush 25WP Permethrin ( <mark>Syngenta</mark> ) 2002	Thimet Phorate ( <mark>BASF</mark> ) 2005	E-Z Load System (UAP) 2007	Mocap Nemacur Aztec (bag) (Bayer)	Hyvar ( <mark>DuPont</mark> ) 2015	TyraTech 2018
Fruitone NAA (Rhone Poulenc) 1991	Fortress Chorethoxyfos (DuPont) 2000	Deadline Metaldehyde (Pace) 2003 Evital	Impact Topramezone (BASF) 2005	Terraclor PCNB (Chemtura) 2007	2010 Tribufos International (Bayer) 2011	Scepter (BASF) 2015 Acropolis (Oxon Italia S.p.A.) 2017	QPE Herbicides (Corteva) 2018 Agrovant / Defensive
Dibrom (ex-US) (Chevron) 1991	Dacthal DCPA (Zeneca) 2000	Norflurazon ( <mark>Syngenta</mark> ) 2003 Nuvan DDVP	Counter Terbufos (BASF) 2006	Hannibal Plant ( <mark>BASF</mark> ) 2007	Bti Briquets (Summit) 2012	Paraquat Abamectin Chlorthalonil (Adama) 2017	(Brazil) 2019
Bidrin Dicrotophos ( <mark>DuPont</mark> ) 1993	Aztec (ATB) (Bayer) 2000	(Novartis AH) 2003 Hivol 2,4-D	Lorsban (Dow) 2006 Ambush, Prelude	Marsing Plant ( <mark>Bayer</mark> ) 2008	TyraTech Venture (Envance Technologies) 2013	GESAPAX BRAVO (Syngenta) 2017	
Vapam Metam Sodium ( <mark>Zeneca</mark> ) 1996	Axis Plant ( <mark>DuPont</mark> ) 2001	(Pace) 2003 Force Tefluthrin	Permethrin (Syngenta) 2006	Orthene Acephate (Valent) 2008	Nemacur (Adama) 2015	OHP 2017 Bromacil	
Dibrom Naled (US) (Valent) 1998	Folex Tribufos (Aventis) 2002	(Syngenta) 2004 Avenge Difenzoquat (BASF) 2005	Lock 'N Load System (BASF) 2006	Def ( <mark>Bayer</mark> ) 2010	Krovar ( <mark>DuPont</mark> ) 2015	(Bayer) 2018 AgriCenter 2017	







An American Vanguard Company



An American Vanguard Company

DEFENSIVE AGROVANT An American Vanguard Company





GemChem, Inc. An American Vanguard Company



ACRR Center An American Vanguard Company

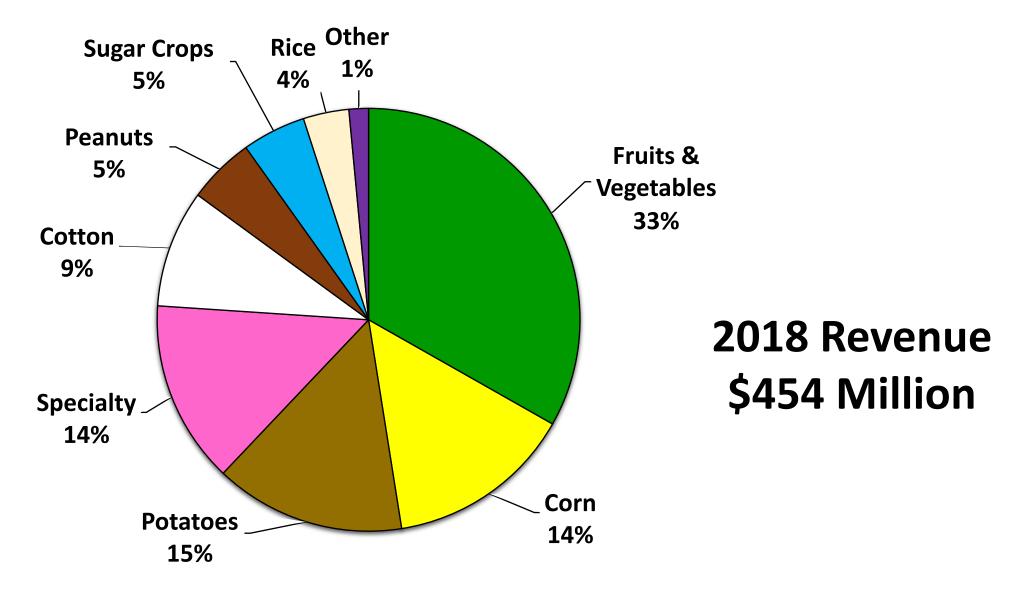


An American Vanguard Company



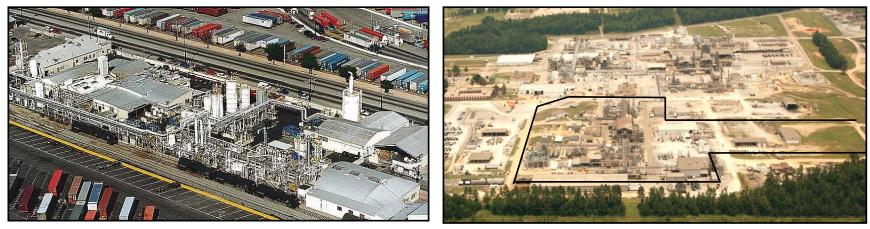


#### **AMVAC Diversified Participation**



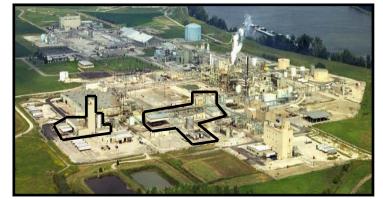


# **AMVAC United States Manufacturing Sites**



Los Angeles, CA

Axis, AL



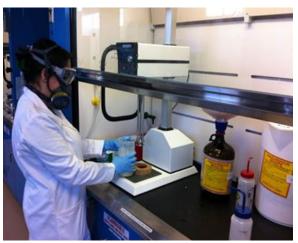
Hannibal, MO

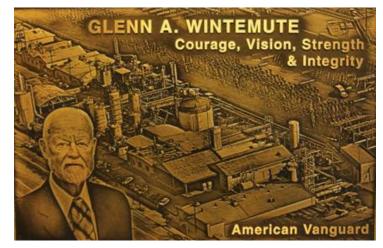


Marsing, ID



#### **Technology Innovation**







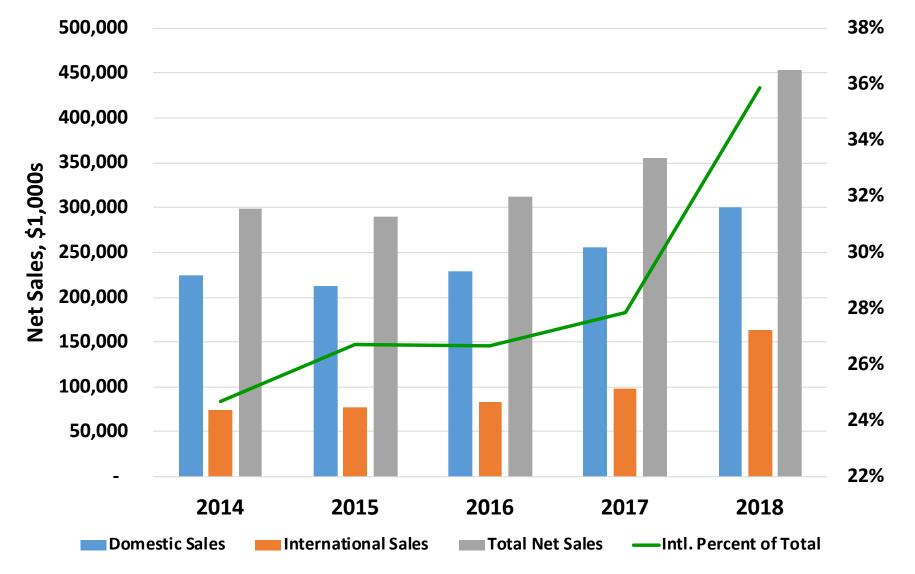








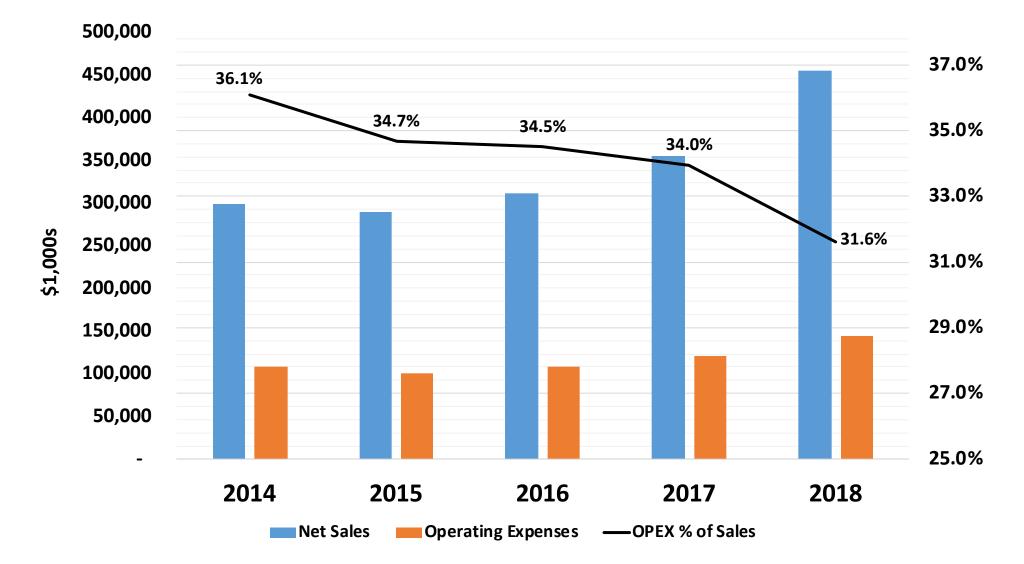
#### **Net Sales – Domestic vs International**



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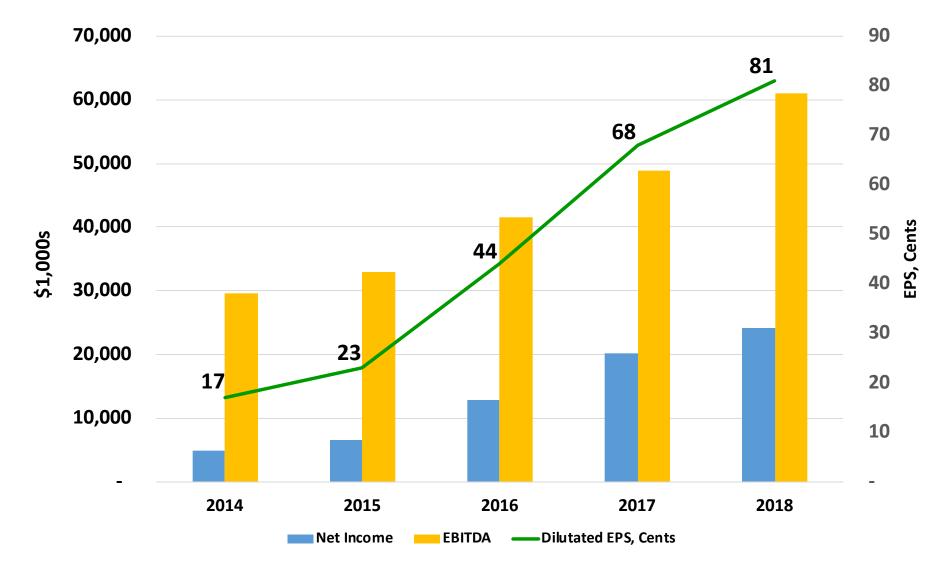


### **Operating Expense Performance**



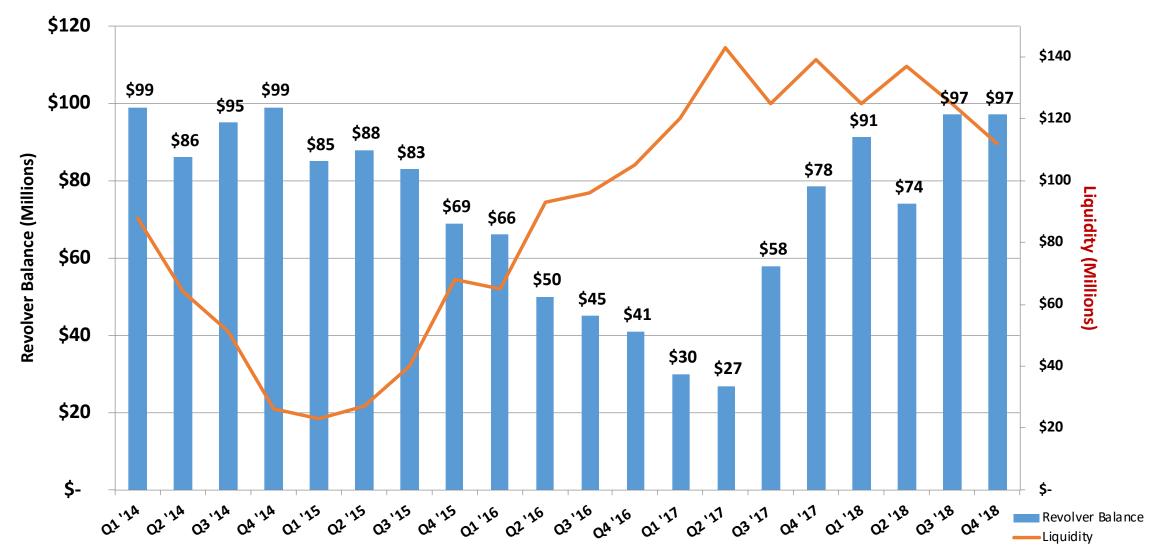


### **Income Performance**





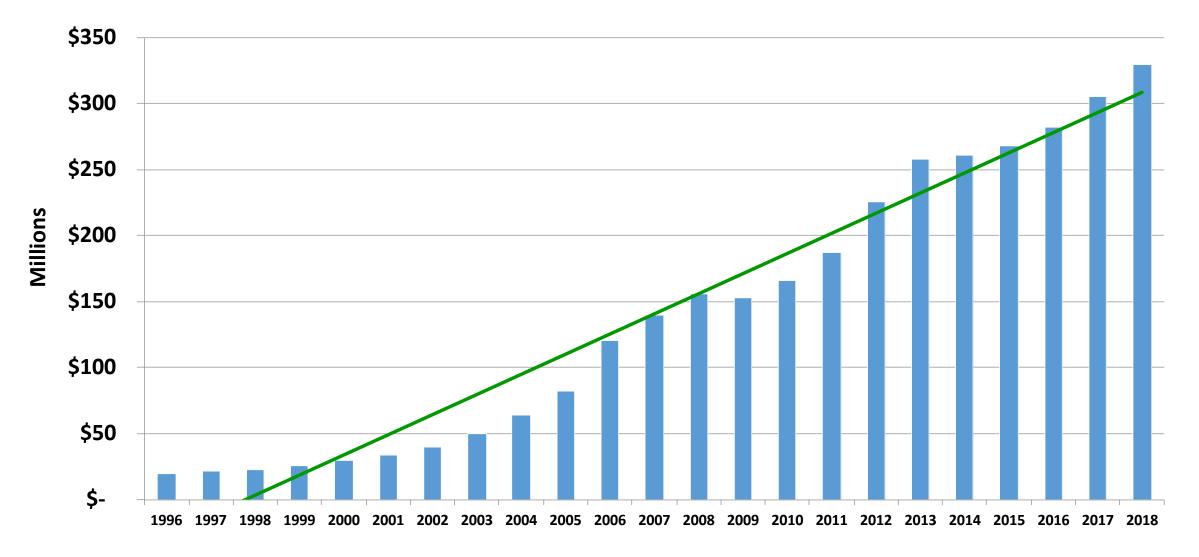
#### **Debt Level & Liquidity**





#### **Shareholder Equity Growth**

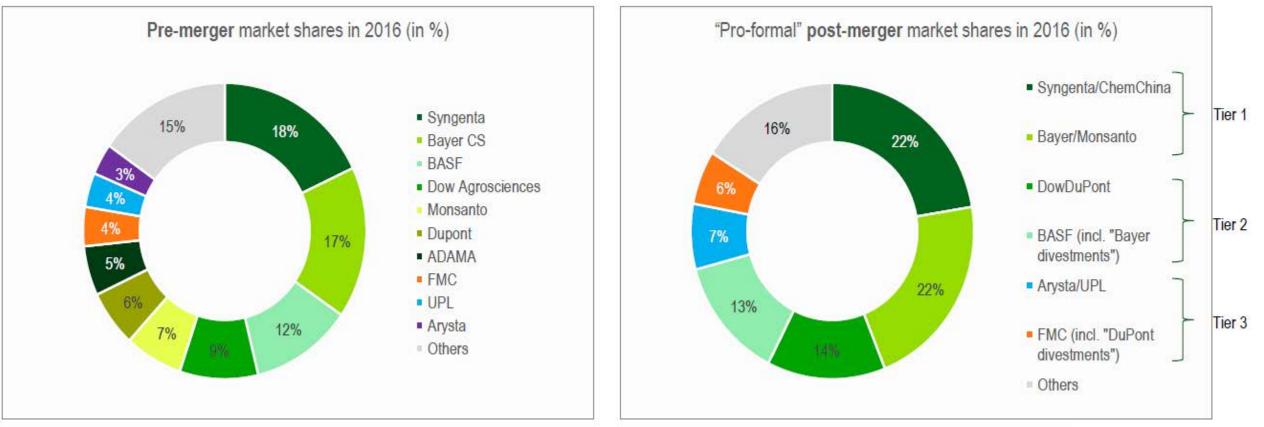
Since 2009 has more than doubled





#### **Consolidation Process in the Crop Protection Market**

(Distribution of CP Sales Across TOP Companies – Pre- vs. post-merger Market Shares)



KLEFFMANN GROUP



Revenue

### **Key Recent Acquisitions**

2017	Total	\$120MM
US Ag	Herbicide, Insecticide, Fungicide (ADAMA)	
Mexico	Portfolio of Niche Products (Syngenta)	
LATAM	Regional Marketing & Sales Company (AgriCenter)	
US	Horticultural Company (OHP)	
2018	Total	\$26MM
US/Canada	Quizalofop Herbicides (CORTEVA)	
US/Canada	Bromacil (BAYER)	
US/Canada	Trichlorofon (BAYER)	
2019	YTD	\$20MM
Brazil	Agrovant / Defensive	¥ = • • • • • •
		• • • • • •

\$166MM **Total Recent Acquisitions** 



# **Grupo AGRICenter**

#### **Market Access Platform**

- Currently Operates in 7 Countries
- Annual Sales \$60 Million
- **Gross Profit Margin 25+%**
- Product Mix
  - Insecticides ≈ 25%
  - Fungicides ≈ 30%
  - Herbicides ≈ 20%
  - Nutrients & Other ≈ 25%
- Proven Customer Focused Consulting Services Identify Problems and Provide Customized Solutions
- **Greenplants Unique Plant Nutrient & Micronutrient Formulations**
- Distributor for Leading High-performance Biologicals Supplier
- 115 Highly-Qualified Personnel



### OHP

#### **Horticulture Focus**

- Greenhouse & Nursery Applications
- Annual Sales \$20-\$25 Million
- ► Gross Profit Margins ≈ 40%
- Business Model:

License, Develop, Register, Market, Sell and Service Products for Horticulture Applications in the United States

17 Very Experienced Personnel

Acquisition increases AMVAC's non-crop business by ≈ 40% adding horticulture segment to existing leading positions in mosquito control, commercial and consumer pest control, and turf & golf course maintenance

### **Agrovant / Defensive**

#### **Market Access Platform**

- \$9+ Billion Crop Protection Segment
- Strong Position in Fruits & Vegetables (targeting huge soybean market)
- Annual Sales \$20 Million with excellent growth potential
- Gross Profit Margin 30+% (Crop Protection & MicroNutrients)
- Well-Established Marketing & Sales Organization
  - 35 Full-Time Employees
  - Plus Additional Experienced Commissioned Sales Agents
- Launch Pad for SIMPAS Precision Application Technology





#### First Global Growth Summit – Costa Rica



Onsite at LIFE-RID, AgriCenter's Research Innovation Development Field Station



### **Precision Ag Equipment** SmartBox<sup>®</sup> Evolution

The most advanced granule application system available

- Patented, closed-container transfer and application system
- ▶ The sealed transfer-container is returnable and refillable.
- The <u>on-planter base-container</u> contains a locking valve system
- The <u>electronic meter</u> replaces the conventional mechanical meter

All three components work together with a cab mounted computer to create the <u>SmartBox System</u>









### **Precision Ag Equipment** SmartBox<sup>®</sup> Evolution







SIMPAS

Smart Integrated Multi-Product Prescription Application System

- One system for Insecticides, fungicides, nutritionals & biologicals
- Dry and/or liquid products applied simultaneously
- RFID SmartCartidge packaging Application Accuracy (+/- 1%) at Very Low rates

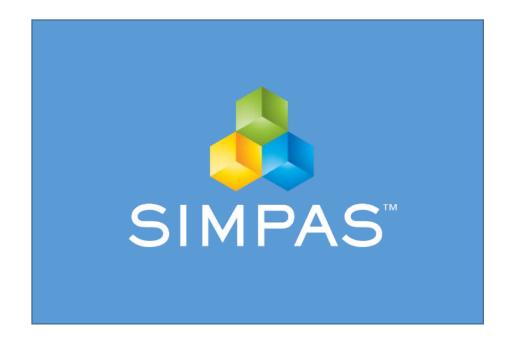
#### Value Proposition

- License equipment manufacturer
- Support retail distribution
- Supply Crop Protection Product Cartridges





# **SIMPAS Technology**



https://app.wipster.io/Review/CRryGQBQyZBt4v5YfjVyeOlCBufUvmTr2kmgtJJRoOfVLw1lzw#timecode=2m30s1f



# **Market Opportunities**





Crops

All row crops

- Corn
- Soybeans
- Cotton
- Potatoes
- Sugar beets
- Peanuts
- Sugarcane
- etc.

#### **Geographies**

• US

- Brazil/Argentina
- China
- Eastern Europe \_\_\_\_
- UK, EU
  Heavily regulated
- Australia

Large farms, technology adopters

## SIMPAS Targeted Commercial Launch

#### 2019

#### • Field Trials

• Prescriptive Application of Three Granular Products

#### • Beta Testing

- SmartFill<sup>™</sup> Refill Center with SmartCartridge Containers
- RFID-Based Tracking Technology
- Logistical Implementation of RFID-Based Tracking Systems with Targeted Retail-Distribution Organizations
- Liquid Product Delivery in Combination with Granular Products

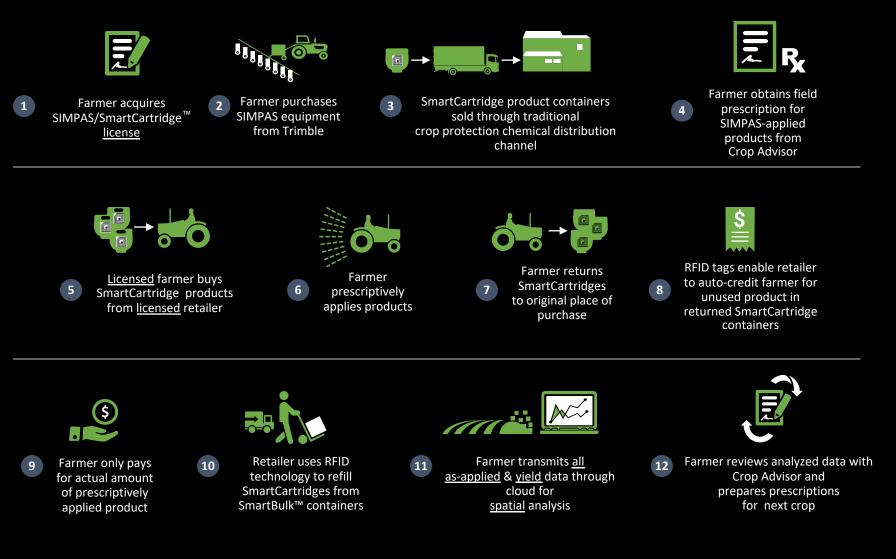
#### 2020

- Targeted Commercial Launch
  - Sales of SIMPAS systems
  - Products Delivered in SmartCartridge Containers
  - Targeted Retail-Distribution Organizations
- Further Testing
  - Prescriptive Application of Granular and Liquid Products Simultaneously
  - Refinements of RFID-Based Tracking System





# **Business Process**









#### **Technology Provider**

SIMPAS/Envance/Biologicals/Formulation technology / Pre-mixes

American Vanguard Strategic Model

#### Market Access Provider

America's, Australia

#### **Service Provider**

Branded, Quality Standard Products Broad portfolio- focused segments Best in class logistics